FIRST NATIONS-LED INSTITUTIONS BRINGING MULTI-BILLION-DOLLAR MODEL TO CANADA INVESTMENT SUMMIT

The proven framework behind $6 billion in financing, $12.5 billion in economic activity and 54,000 jobs

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Westbank First Nation, B.C. – At Prime Minister Mark Carney's Canada Investment Summit, First Nations Finance Authority (FNFA) and the First Nations Financial Management Board (FMB) will highlight a proven Indigenous-led investment model that is unlocking billions in economic opportunities and delivering exactly what investors are looking for: strong governance, financial certainty and access to investment-grade opportunities.

The proven model is the result of a deliberate shift toward First Nations-led economic governance that began more than two decades ago. The legislation establishing FMB and FNFA, the *First Nations Fiscal Management Act (*2005) (the FMA), created a practical framework for First Nations to strengthen governance, access investment-grade financing and accelerate community-led economic development.

The effectiveness of this institutional model is now visible at scale. Working together, FMB and FNFA provide a trusted framework for investment and economic growth. FMB supports First Nations in strengthening governance, accountability and financial management, while FNFA provides access to affordable financing, investment and capital advisory services. Together, they have unlocked approximately $6 billion in financing for infrastructure, clean energy and economic development projects, generating an estimated $12.5 billion in economic activity and 54,000 jobs across Canada.

"Our success sends a clear message to investors: First Nations are among Canada's strongest and most reliable economic partners," said Ernie Daniels, President and CEO, FNFA. "We have built a track record of attracting billions in capital creating lasting value for First Nations and certainty, scale and opportunities for investors."

The success of the FMA institutions demonstrates what can be achieved when First Nations design, govern and lead institutions built around their own priorities while contributing directly to the broader Canadian economy.

"Canada's next generation of growth will depend on meaningful partnerships with First Nations," said Harold Calla, Executive Chair of FMB. "Investors want strong governance, sound financial management and accountable institutions. That is exactly what FMB and FNFA provide. By strengthening First Nations capacity and access to capital, we are creating the conditions to reduce risk, increase investor confidence and move projects forward faster."

The opportunity extends well beyond individual projects. As more First Nations access capital markets, they are investing in infrastructure, businesses and community priorities that generate economic activity across Canada. Growing interest in equity ownership and long-term partnerships is creating new opportunities for investors seeking stable, sustainable returns while supporting Indigenous economic reconciliation.

Findings from the FNFA Economic Impact Study reinforce the expanding contribution of First Nations investment to Canada's economy, demonstrating how strong institutions, effective governance and access to capital generate significant economic benefits for communities, regions and the country as a whole.

At a time when Canada is seeking new sources of investment, faster project development and stronger long-term growth, FNFA and FMB offer a proven solution. Their success demonstrates that First Nations economies are not separate from Canada's economic agenda; they are increasingly one of its most important drivers.

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About the First Nations Financial Management Board

The First Nations Financial Management Board is a First Nations-led non-profit organization that supports First Nations in developing sound financial and administrative governance practices. The FMB was created under the *First Nations Fiscal Management Act* (FMA) in 2006. Services offered are at no cost to First Nations.

About First Nations Finance Authority

FNFA is a 100 per cent First Nations-led non-profit, financial services corporation mandated under the *First Nations Fiscal Management Act* (2005) providing cost-effective financing, investment management, and capital advisory services to First Nations governments in Canada. FNFA does not rely on federal government funding and is self-sufficient.

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